

**CENTRAL INTELLIGENCE AGENCY**  
WASHINGTON, D.C. 20505

9 February 1974

Mr. Mortimer M. Caplin, President  
National Civil Service League  
1825 K Street, N. W.  
Washington, D. C. 20006

Dear Mort:

I am extremely pleased to nominate Mr. Carl E. Duckett for the National Civil Service League's Career Service Award.

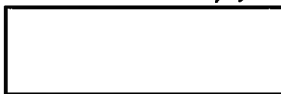
As CIA's Deputy Director for Science and Technology, he is responsible for all phases of the Agency's collection, processing, and analysis in an intelligence program directed against the nation's top priority national intelligence objective -- the capability of major foreign powers to strike the United States with modern, sophisticated weaponry.

Since he was nominated by Mr. Helms last year, Mr. Duckett has been assigned increasing management responsibilities within the Agency and the U. S. Intelligence Community. He has not rested on his substantial achievements in the technical area of intelligence; he continues to grow in the key arena where national security demands that intelligence be managed to maintain a keen focus on the most critical targets.

Mr. Duckett has served his country for more than 30 years with unswerving devotion and integrity. He has a brilliant record of substantive achievement and manages with outstanding ability. All this he has accomplished with only a North Carolina high school formal education.

I nominate Carl E. Duckett with full personal conviction that he is worthy of your consideration as measured against the high standards of previous National Civil Service League award winners.

Sincerely,



W. E. Colby  
Director

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Enclosures

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Originator:

Director of Personnel

Date

Concur:

Deputy Director  
for  
Management and Services

Date

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DD/Pers/SP:RLA:es (8 Feb 74)

SUMMARY

Name, Title & Grade : Mr. Carl E. Duckett, Deputy Director  
for Science and Technology, EP-04

Business Address : Central Intelligence Agency  
Washington, D. C. 20505

Residence Address :  STATINTL

Education & Degree : World War II Government-Sponsored  
Engineering Program at Johns Hopkins  
University in 1943

Length of Service : 26 Years

Date & Place of Birth: 22 March 1923, Swannanoa, North Carolina

Just before midnight in Moscow on 26 May 1972, President Nixon and General Secretary Brezhnev initialed the Strategic Arms Limitation Treaty for their two countries. The following September Dr. Henry Kissinger, keynoting the Central Intelligence Agency's 25th Anniversary celebration, singled out the contribution of Carl Duckett to that Treaty as one of the Agency's most significant achievements.

Mr. Carl E. Duckett is the Deputy Director for Science and Technology. The eight offices and several staffs which make up his Directorate represent all aspects of the "intelligence process" -- collection, processing, analysis, production, and support. In the field of collection, two of the United States' most revolutionary and successful programs were conceived and brought to fruition under Mr. Duckett's direction. In both cases the original concepts were viewed with high skepticism by scientists and engineers. Today, this Government's confidence that it can monitor Soviet compliance with an arms limitation agreement depends on them.

Deep inside the USSR a huge new missile blasts off toward the Pacific Ocean. Is it a new ICBM, giving the Soviets a critical strategic advantage over the U.S.? Is it a scientific shot into deep space? Is it heading for the moon for a manned landing? Collection of technical intelligence, manipulation through complex computer programs and analysis by expertly trained intelligence officers will provide the answers. All these functions are Mr. Duckett's responsibility. The answers can result in decisions at the highest level of the U.S. Government involving billions of dollars.

Mr. Duckett's career in intelligence began in World War II, first as a civilian radar expert and subsequently in his military career with the U.S. Army. This led to an early association with the development of U.S. missiles. Apart from three productive years in the radio broadcasting business, Mr. Duckett's interests have been concentrated in radar, missiles, electronics and finally all aspects of science and technology. His experience led him more and more into the field of intelligence, particularly the analysis of foreign strategic weapons systems. He set up and became the Chief of the U.S. Army's first intelligence efforts in this field. He was later personally chosen by the Director of Central Intelligence to develop a national intelligence capability in this area. Finally, he rose by sheer ability, with nothing more than a high school diploma, to the CIA's Deputy Director over all foreign scientific and technical intelligence matters.

When Mr. Duckett joined CIA to establish and direct the newly formed Foreign Missile and Space Analysis Center, he was also appointed Chairman of a standing committee, the Guided Missile and Astronautics Intelligence Committee, of the United States Intelligence Board. This group coordinates the total U.S. intelligence effort on these matters as well as those of members of the NATO Community. Mr. Duckett wears two additional hats for the Director of Central Intelligence, as his Director of Reconnaissance which involves him in high-level discussions with the White House and the Department of Defense; and as the coordinator for all research and development in the CIA.

Mr. Duckett is the Director's adviser and often his spokesman on scientific and technical intelligence problems. There are few people at the top levels of the Executive Branch and in the pertinent Congressional Committees he has not personally briefed and, indeed, he is frequently called by them for his counsel. He maintains his knowledge on foreign scientific and technical intelligence matters on a sufficiently current basis to permit him to accompany the Director on a moment's notice to either the White House or Congress. His work, expertise and guidance during this country's four-year efforts to reach a strategic arms limitation agreement represent an important contribution to continuing peace in the world.

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Submitted by:



W. E. Colby  
Director of Central Intelligence

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